First Half 2022 Results

29 July, 2022





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Executive Summary



Financial information



Sustainability | ESG



Stock market information



Outlook



Appendices

Executive Summary



Sound commercial results and new record backlog. Impact on profitability variables related to the macroeconomic situation. Financial stability.

Order intake and Profits

Order intake	Backlog	Revenue	EBITDA	Net profit subsequent t minority interests
€2,643M	€10,753M	€1,530M	€108M 7.0%	€31M
Δ 32% vs 1H21	△ 12% vs 31/12/2021	∆ 8% vs 1H21	 ∇ 10% ∇ 1.5 p.p.¹ vs 1H21 	∇ 25% vs 1H21

Financial position



Sustainability

ESG
EMAS³ Certificate



Executive Summary



In the first half of the year, the Group has achieved significant milestones which strengthen the bases of its future strategy



New business success in **key geographic areas** (France, Germany and Sweden) **and with regards to maintenance services**



Contract for the Purple Line project for the Tel Aviv Light Railway, which comprises of the design, construction, financing and maintenance of the line for a term of 25 years, with which the CAF Group consolidates its **success in the comprehensive transport projects sector**



Making progress, according to the schedule, with regards to the **purchase of important assets** from Alstom



Group standing to address railway transport decarbonisation

- Battery-powered trains: the German operator NWL exercises the option to extend the supply of battery-powered trains
- **Hydrogen train prototype**: factory tests started in May/22 and on-track tests started in July/22



28/07/2022. Solaris Urbino 12 hydrogen bus together with the FCH2Rail project hydrogen train prototype at the CAF Group factory in Zaragoza.



28/07/2022. On-track dynamic testing of the hydrogen train prototype of the FCH2Rail project, developed by the consortium of companies formed by CAF, DLR, Toyota, Renfe, ADIF, CNH2 and Stemmann-Technik





1H 2022 Results



Executive Summary



Financial information



Sustainability | ESG

Order intake

Backlog

Consolidated Statement of Profit or Loss

Consolidated balance sheet



Stock market information



Outlook



Appendices

Financial information | Order intake



High materialization of commercial opportunities in the period and pipeline still high for 2H2022. Prominent contracts for zero-emission buses, consolidating Solaris' leading position in electromobility.

The most important contracts added to the order backlog in 2Q2022 were:



Railway



- Purple-Line comprehensive light train project in Tel Aviv (Israel)
- Supply of LRVs to Bonn (Germany)
- Supply of locomotives and push-pull cars to Etihad (UAE)
- Extension of the contract with NWL for the supply of additional batterypowered train units and their maintenance (Germany)
- Cumulative order intake in 1H2022:

	2019	2020		
	TOTAL Q1-Q4	TOTAL Q1-Q4	Railway	Buses
Order intake	4,066	2,123	1,410	713
book-to-bill	1.6	0.8	0.7	1.0



Buses



- Hydrogen buses for Palma de Mallorca (Spain), Villach (Austria) and Köln (Germany)
- Electric buses for various cities in Poland and Germany
- Trolleybuses for Milan and La Spezia (Italy) and Bratislava (Slovakia)
- Hybrid buses for Barcelona (Spain) and Biala Podlaska (Poland)
- CNG buses for Gothenburg (Sweden)
- Conventional buses for Katowice and Zakopane (Poland), Vienna and Lustenau (Austria), Mensulgen and Glonn-Schlacht (Germany), and Bern (Switzerland).

(in millions of EUR)

2021					
TOTAL Q1-Q4	Railway	Buses			
3,776	2,982	794			
1.3	1.3	1.1			

	2022	
TOTAL Q1-Q2	Railway	Buses
2,643	2,168	475
1.7	1.8	1.4

Btb > 1 in all businesses

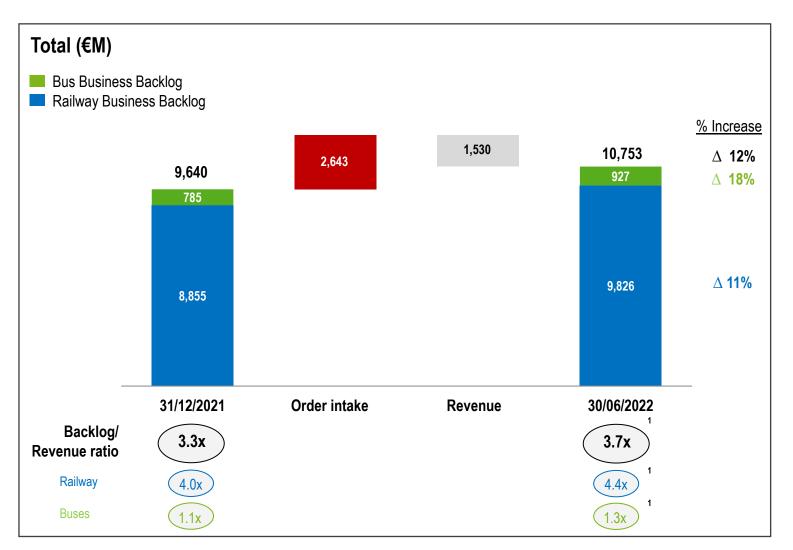
¹ Breakdown of order intake for the period in the *Appendix*.

² The e-mobility range contracts include 574 zero-emission buses (hydrogen, electric and trolleybus) and 40 low-emission buses (hybrids), out of a total of 884 buses contracted.

Financial information | Order backlog



The order backlog reaches a new record high, strengthening the visibility of the Group's future business activity



- Increase in all businesses.
- Wide diversification between businesses and mostly in Europe.
- No direct exposure to the war zone.
- Order intake and backlog do not include the following awards pending execution at the end of 1H22 or announced in Jul/22:
 - Supply of trams for Montpellier (> €200M).
 - Supply of regional trains for the Swedish operator SJ (c.€300M).
 - Refurbishment of Athens metro units and the supply of trams for Seville (> €100M).



Approximately €600M in awarded projects, not included in the backlog

¹ Ratio at 30/06/2022 calculated based on revenue in 2021.



Increased activity in 1H22, with a decrease in the margin due to inflationary pressure worsened by geopolitical tensions and the effect of non-recurrent events (a strike at Solaris and a transport strike in Spain) in the first months of the year

(millions of EUR)	1H21	1H22	Var. 1H22/1H21
Revenue	1,411	1,530	∆ 8%
EBITDA	120	108	▽ 10%
% EBITDA Margin	8.5%	7.0%	
D&A and impairments	(45)	(41)	∇ 9%
EBIT	74	67	▽ 11%
Financial result	(13)	(21)	Δ 54%
Financial income	4	4	Δ 1%
Finance costs	(19)	(25)	△ 29%
Exchange rate differences	2	4	-
Other financial expenses/income	(0)	(4)	
Result of companies accounted for using the equity method	(0)	3	-
Profit (loss) before tax	61	48	▽ 20 %
Income tax	(19)	(16)	∇ 15%
Net profit after tax	42	32	∇ 22%
Non-controlling interests	0.8	1.7	Δ 91%
Profit attributable to the Parent	41	31	▽ 25 %

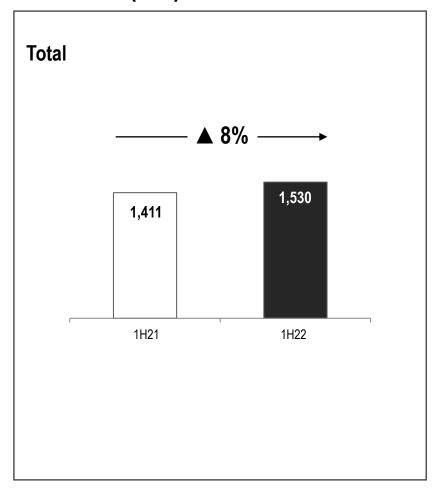
Financial information

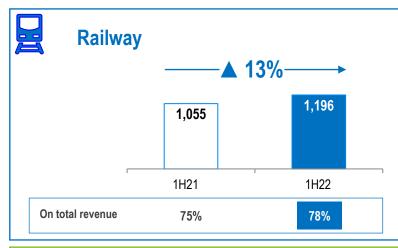
| Consolidated Statement of Profit or Loss



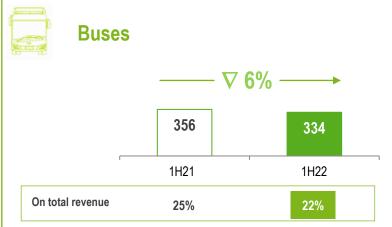
Increased activity, despite supply chain problems, with uneven effects across the businesses

Revenue (€M)





- **Sound execution** of rail projects, which has shown a relevant year-on-year growth over the period.
- Supply chain disruptions have not had any material effects on the execution of railway projects.

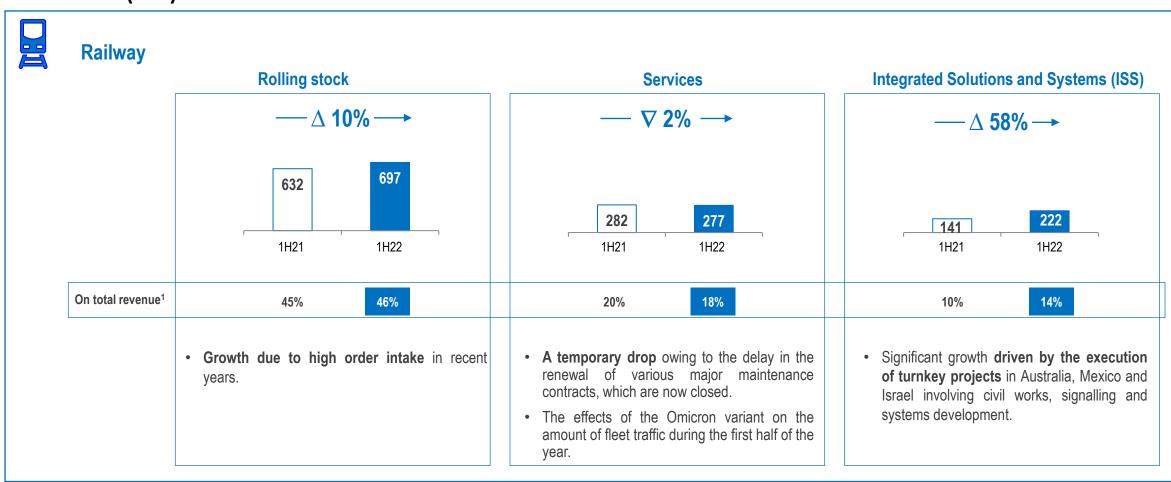


- Year-on-year growth of the number of buses supplied (+3%) in the period, despite supply chain problems.
- A drop in Solaris consolidated sales, due to:
 - A mix of deliveries in the six-month period, with a lower proportion of high-value zero-emission buses
 - Solaris strike due to wage negotiations (ended in April/22)



Railway sales driven by accelerated turnkey projects

Revenue (€M)

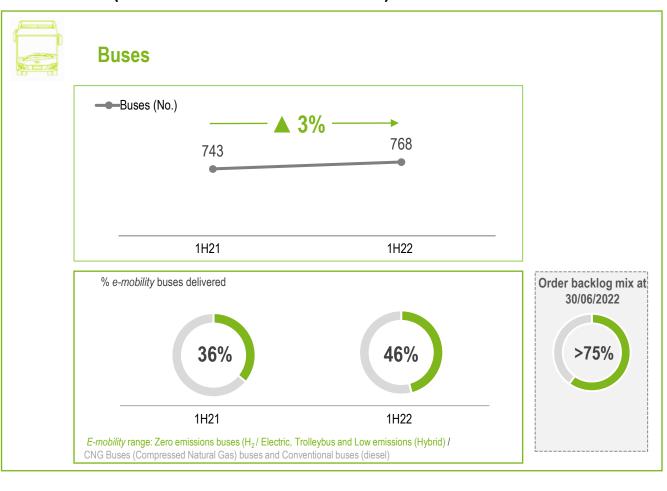


¹ Percentages on total consolidated sales revenue, including the Bus business.



Solaris' resilience, which increased the number of buses supplied under extremely complex conditions

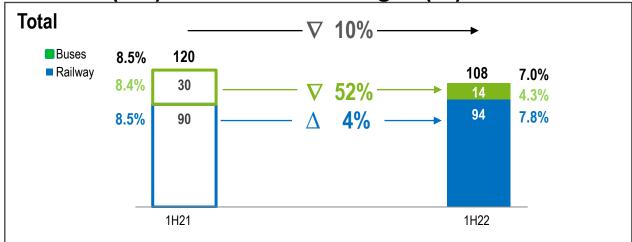
Revenue (no. of buses and breakdown)



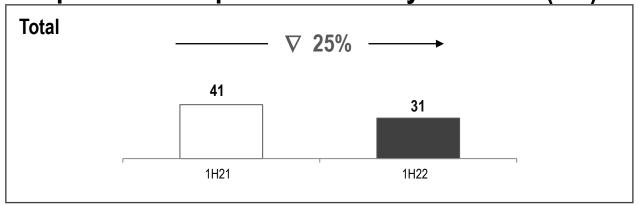
- 46% of the buses supplied in 1H22 were the e-mobility range, with a high proportion of hybrid buses and a lower proportion of electric and hydrogen buses.
- High instability in the supply of components.
- A supply chain risk reduction plan was implemented, which resulted in a 3% increase compared to the record number of units recorded in 1H21.
 Main ongoing actions:
 - Technical modifications
 - Search for alternative suppliers
 - Forecast for deliveries and safety stock for critical components.
- Excellent emphasis on the e-mobility range (>75%), and especially
 on zero-emission buses (71%) of the order backlog at the end of
 1H22. The future sales trend looks promising, with a similar trend in the
 pipeline.

Inflation and supply chain-related contraction

EBITDA (€M) and EBITDA Margin (%)



Net profit subsequent to minority interests (M€)





The following key factors conditioned the performance of the Net Profit in 1H22:

- + Increase in activity
- + Positive evolution of exchange rate differences
- Inflation effect
 - Power invoice increase (> c.300% vs 1H21)
 - Increased wages and materials costs
- At Solaris, besides the above:
 - A significant effect of the deliveries mix during the six-month period
 - Industrial operation shortfalls due to a shortage of components and the strike in the first half of the year
 - The accelerated effect of inflation on Solaris' income statement with respect to other businesses
- The effect of Covid-19

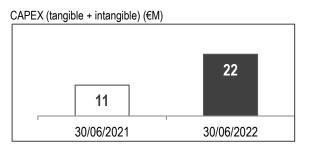
Financial Information | Consolidated balance sheet

GROUP GROUP

Normality and control of the balance sheet in the period

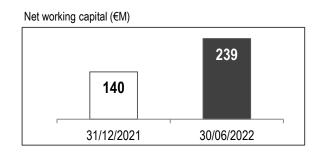
(€M)	31/12/2021	30/06/2022
Fixed assets ¹	1,164	1,172
Working capital	140	239
Net Assets	1,304	1,411
Equity	740	779
Net Financial Debt	278	305
Other assets and liabilities ²	286	327
Equity and Net Liabilities	1,304	1,411

CAPEX increase after 2021 contained by Covid-19



An increase in net working capital as a result of:

- The execution of a high amount of railway projects
- The accumulation of semi-completed bus units
- The strategy of stockpiling essential materials given the supply chain problems



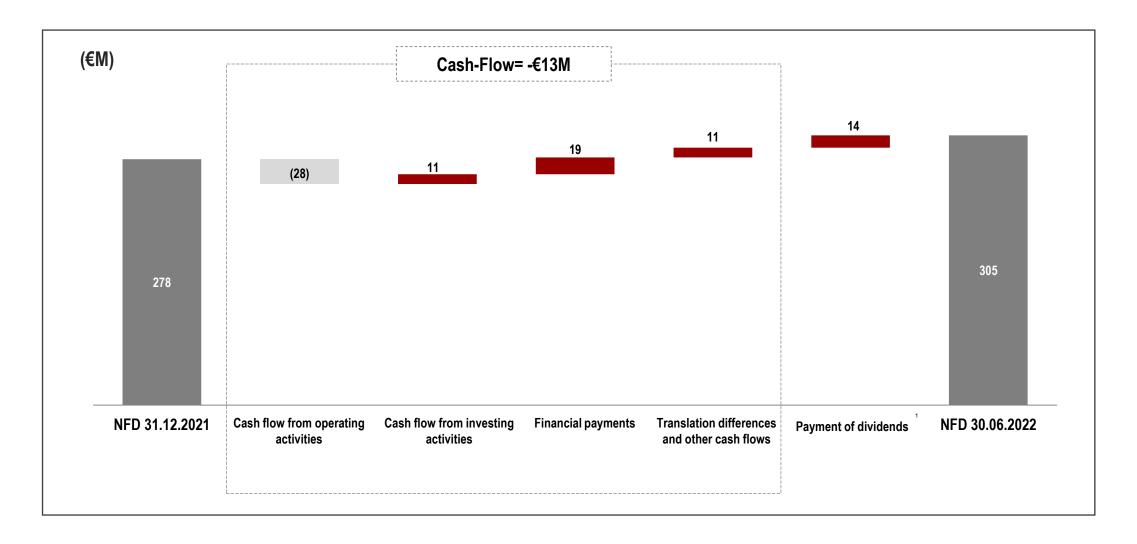
¹ Includes tangible Assets, intangible Assets, Investments using the equity method, Other non-current assets, Other non-current financial assets excluding the items included in the net financial debt calculation.

² Includes Long Term Liabilities excluding the items included in the Net Financial Debt plus other assets and liabilities that are not included in the investment in Working Capital less those derived from non-current asset hedging and deferred tax assets.

Financial Information | Consolidated balance sheet



Net financial debt at similar levels at the 2021 year-end in spite of the increase in working capital



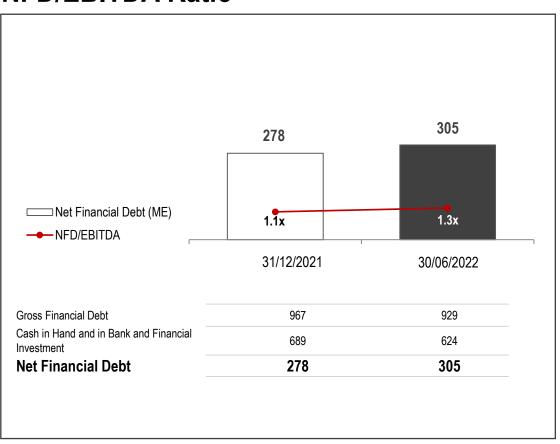
1 Interim dividend for the 2021 financial year paid in 22.

Financial information | Financial position

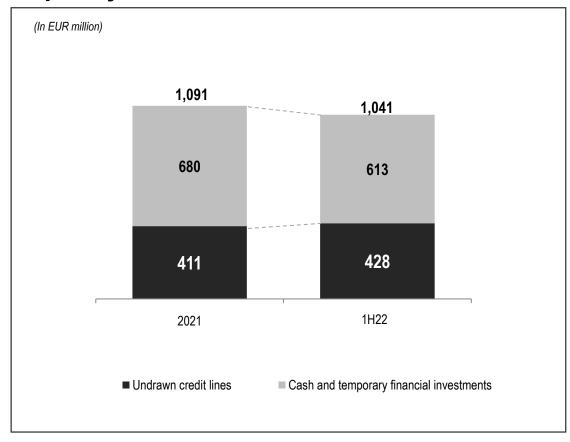


The NFD/EBITDA ratio continues to show the Group's financial strength

NFD/EBITDA Ratio



Liquidity





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- 4. Sustainability | ESG
- 5. Outlook
- 6. Appendices

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3. Stock market information

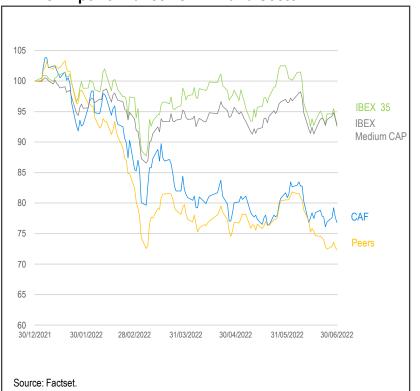


CAF's stock market performance in line with that of the sector¹

The gap between the share price 2 and the average analysts target price is > 50%

No relevant changes in the shareholding structure during the first half of the year

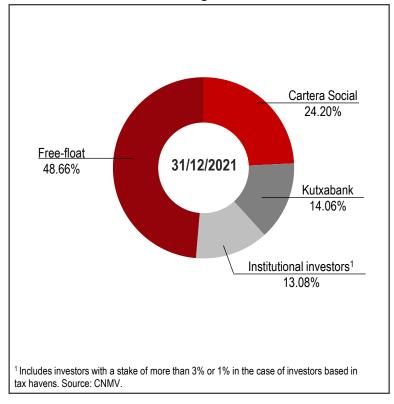
CAF performance vs IBEX and Sector



Stock market indicators

2022 (up to 30/06)
963,289,075
34,280,750
28.1
38.0
27.3
5,676
173,531
,

Shareholding structure



¹ Sector performance measured as the average performance of the following 5 competitors: Siemens AG, Alstom, Stadler, CAF and Talgo.



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4. Sustainability | ESG



Significant milestones achieved during 1H22:

- Certificate of excellence in environmental management model pursuant to the European **EMAS** Regulation for CAF S.A. (Eco-Management and Audit Scheme).
- "Silver" level obtained under the IRIS international quality standard for Signalling activities, which is added to those obtained for Railway Vehicles and Maintenance in 2021.
- The Basque Competition Authority awarded the CAF Group the KOMP SARIAK distinction for its Corporate Competition Compliance System.
- First EPD (Environmental Product Declaration) for Solaris, 18 electric Urbino buses and 12 hybrid Urbino buses.
- "Polityka" **awarded Solaris the CSR Silver Leaf distinction** for its support in achieving the Sustainable Development Goals.
- Solaris received the Busplanner Innovation Award 2022 for the Urbino 9 LE bus.
- The "BBB" rating was retained in the MSCI assessment update for the CAF Group.
- Entering into a liquidity contract with the sole purpose of promoting liquidity and regularity in listing the Group's parent company's shares on the stock exchange.







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5. Outlook





Looking ahead to the entire 2022 financial year, the Group aims to:

- Achieve **higher order intake figures than sales** executed in the year (Btb>1).
- Continue **expanding sales** at a faster rate than the market (>5%).
- Based on current estimates and assuming current external conditions (inflation and supply chain) do not get any worse, we would have reached the point of maximum impact on the Group's profitability in 1H2022.
- Consolidate the Group's standing with regards to sustainability.

The Strategy Plan currently being prepared is expected to be presented in 4Q22

6. Appendices

- a | Order Intake Details
- **b | Consolidated Financial Statement Details**
- c | Sustainability KPIs
- d | Alternative Performance Measures (APMs)









Contracts announced and included in the order backlog in the period from January - June 2022

						A 1 100 1					Busines	s		
Date	Date Project Country Description Customer T	Туре	Additional options		Vehicle # units	<u>s</u> Platform		Business	Rest of businesses Scope	Characteristics	Amount (€M)			
1Q	Auckland	New Zealand	EMU supply	Not new	Extension	Yes	•	23	-	•	Services	Maintenance of regional units	Up to 2025	>130
1Q	Mallorca	Spain	EMU supply	Not new	Base contract	No	•	5	-	•	Services	Maintenance of regional units	2 years	>50
1Q	SAR		Maintenance of fleet, technical support and other services	Not new	Base contract	No				•	Services	Train Maintenance	5 years	~200
1Q	Oslo	Norway	Supply of buses	Not new	Base contract	No				V	Bus	Supply of electric buses	183	>130
1Q	Dortmund	Germany	Supply of buses	Not new	Base contract	No				V	Bus	Supply of electric buses	30	~60
2Q	Barcelona	Spain	Supply of buses	Not new	Base contract	No				V	Bus	Supply of hybrid buses	87	~60
2Q	Tel Aviv	Israel	Comprehensive project with the supply of trams	New	Base contract	No	~	98		•	Services, Signalling and Systems	Comprehensive maintenance, on- board signaling and track and systems	25 years	>525
2Q	Villach	Austria	Supply of buses	New	Base contract	No				•	Bus	Supply of hydrogen buses	5	~50
2Q	AT Milano	ltaly	Trolleybus supply	Not new	Base contract	No				•	Bus	Trolleybus supply	50	
2Q	Mallorca	Spain	Supply of buses	Not new	Base contract	No				•	Bus	Supply of hydrogen buses	5	~4
2Q	Bonn	Germany	Supply of LRVs	New	Base contract	Yes	~	22						- 110
2Q	Madrid	Spain	Supply of buses	Not new	Base contract	No					Bus	Supply of electric buses	60	>110
2Q	Etihad	UAE	Supply of push-pull trains	New	Base contract	No	~	-						>250
2Q	NWL	Germany	Supply of battery-powered trains	Not new	Extension	No	•	10		•	Services	Maintenance of battery-powered trains	33 years	~170





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Detail of Balance Sheet

(EUR millions)	31/12/2021	30/06/2022	Var. %
Assets			
Intangible Assets	332	323	(3%
Property, Plant and Equipment	388	379	(2%
Investments accounted for using the equity method	17	30	76%
Non-Current Financial Assets	430	447	49
Non-Current Hedging Derivatives	36	23	(36%
Deferred Tax Assets	145	150	(1%
Other Non-Current Assets	5	5	
Non-Current Assets	1,353	1,357	
Inventories	487	548	13%
Trade Receivables for Sales and Services	1,512	1,674	119
Other Receivables	169	194	15%
Current Tax Assets	10	16	60%
Other Current Financial Assets	131	131	
Current Hedging Derivatives	48	46	(4%
Other Current Assets	9	14	56%
Cash and Cash Equivalents	551	484	(12%
Current Assets	2,917	3,107	79
Total Assets	4,270	4,464	5%
Equity and Liabilities			
Equity	740	779	5%
Non-Current Provisions	91	107	18%
Non-Current Bank Borrowings	676	695	3%
Other Financial Liabilities	77	78	19
Deferred Tax Liabilities	141	151	79
Non-Current Hedging Derivatives	36	23	(36%
Other Non-Current Liabilities	82	104	27%
Non-Current Liabilities	1,103	1,158	5%
Current Provisions	287	296	3%
Current Bank Borrowings	283	226	(20%
Other Financial Liabilities	49	48	(2%
Current Hedging Derivatives	69	78	13%
Trade and Other Accounts Payable	1,733	1,876	8%
Other Current Liabilities	6	3	(50%
Current Liabilities	2,427	2,527	4%
Total Equity and Liabilities	4,270	4,464	5%

Intangible Assets

This section includes EUR 107 million of goodwill and EUR 127 million of commercial relations, customer portfolio and trademarks resulting from the takeover of BWB, Solaris, EuroMaint and Orbital.

Property, Plant and Equipment

The containment of non-core investments reduced the balance under this heading by 2%.

Non-Current Financial Assets

These refer mainly to assets linked to concession contracts in Brazil and Mexico. The short-term receivables for these concessions is included under "Other receivables".

Investment in Working Capital

Working capital at 30 June, 2022 was €239 million, €99 million higher than at 31 December, 2021. The growth is due to, (i) the significant amount of projects executed in the Rail sector, and (ii) the increase in the level of inventories in the Bus sector as a result of the component supply crisis.



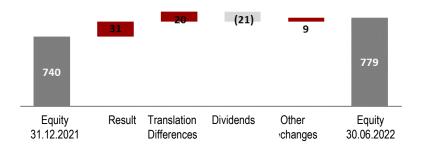


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Current Liabilities	2,427	2,527	4%
Total Equity and Liabilities	4,270	4,464	5%

Equity

The increase in equity is due to the profit generated during the financial year:



Net Financial Debt

The NFD at 30 June 2022 amounted to €305 representing a €27 million increase on December 2021. The NFD/EBITDA Ratio is 1.3.

The Cash Flow for the period, before payment of dividends, amounted to -€13M.





> Consolidated Statement of Profit or Loss

(millions of ELID)	1H21	1H22	Var. 1H22/1H21
(millions of EUR) Revenue	1411	1530	$\frac{11122/11121}{\Delta 8\%}$
EBITDA	120	108	▽ 10%
% EBITDA Margin	8.5%	7.0%	- 1070
D&A and impairments	(45)	(41)	∇ 9%
EBIT	74	67	▽ 11%
Financial result	(13)	(21)	∆ 54%
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Net profit after tax	42	32	∇ 22%
Non-controlling interests	0.8	1.7	Δ 91%
Profit attributable to the Parent	41	31	▽ 25 %

Revenue totalled €1,530 million, a year-on-year increase of 8%: sales in the rail segment increased by 13%, while sales in the bus segment dropped by 6%. The growth experienced in the rail sector was mainly due to the high order intake in recent years, particularly with regard to comprehensive projects.

Turnover in Europe accounted for 61% of the Group's total sales at 30 June 2022 (67% in the same period in 2021).

Despite a 3% increase in units, sales in the bus sector were significantly affected by the component supply problems and strike, as well as a poorer mix in unit sales.

The **EBITDA** at 30 June 2022 reached €108m (7% on sales), which represents a 10% year-on-year drop, mainly due to the effect of inflation (power, wages and materials) and the impact of Covid-19, as well as the effect of the component supply crisis and the strike that affected the bus sector.





> Consolidated Statement of Profit or Loss

	41.10.4	41.100	ı Var.
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The **financial result** amounted to -€21M, which is €8M more than in the same period in 2021. This change is mainly attributable to the increase in the cost of currency hedging.

Income tax amounted to €16M, €3M down on the €19M recorded in the first half of FY2021. The effective tax rate was 32% at June 2022, compared to 31% in the same period of the previous year.

Finally, the **Net result after tax** at 30 June 2022 was positive, amounting to €32M.

c | Sustainability KPIs



		Actual			Target
Unit	FY20	FY21	H1-22		FY22
t Co2 eq./ HHT	3.1	2.4			< 2.0
kwh/hours	3.5	3.5			< 3.3
% workforce	65	70	70	•	> 70
% electric, hybrid, hydrogen	72	79	80	•	> 76
number	0	0	0	•	0
number	0	0	0	•	0
1 – 4	2.8	_3			> 2.9
No. accidents with lost time per million hours worked	18.0	17.3	15,9	•	< 17.0
% workforce	47	52			> 60
% Suppliers	89.6	84.8			> 90
% purchases	2.2	3.9			< 1.8
questionnaire 0 - 10	7.5	7.7			> 7.6
questionnaire 0 - 10	8.1	8.0			> 8.0
$\%$ votes in favour of the management report in relation to the shareholders attending and represented at AGM^2	99.9	99.0	99.9	•	> 98.0
questionnaire 0 - 10	8.1	7.9			> 8.0
questionnaire 0 - 10	6.3	6.4			> 6.5
€M	0	1.7 *	0	•	0
Risk level	Medium	Low	Low	•	Medium
Level	BBB	_3	BBB	•	А
0 – 100	23	56	54	•	> 50
Level	Bronze	Silver	Silver	•	Silver
% workforce	89	92	92	•	> 90
% applicable rail workforce	82	86	86	•	> 85
	t Co2 eq./ HHT kwh/hours % workforce % electric, hybrid, hydrogen number number 1 − 4 No. accidents with lost time per million hours worked % workforce % Suppliers % purchases questionnaire 0 - 10 questionnaire 0 - 10 % votes in favour of the management report in relation to the shareholders attending and represented at AGM² questionnaire 0 - 10 €M Risk level Level 0 − 100 Level % workforce	t Co2 eq./ HHT kwh/hours 3.5 % workforce 65 % electric, hybrid, hydrogen 72 number 0 number 0 1 - 4 2.8 No. accidents with lost time per million hours worked 18.0 % workforce 47 % Suppliers 89.6 % purchases 2.2 questionnaire 0 - 10 7.5 questionnaire 0 - 10 8.1 % votes in favour of the management report in relation to the shareholders attending and represented at AGM² questionnaire 0 - 10 8.1 €M 0 Risk level Medium Level BBB 0 - 100 23 Level Bronze % workforce 89	Unit FY20 FY21 t Co2 eq./ HHT 3.1 2.4 kwh/hours 3.5 3.5 % workforce 65 70 % electric, hybrid, hydrogen 72 79 number 0 0 number 0 0 1 - 4 2.8 -3 No. accidents with lost time per million hours worked 18.0 17.3 % workforce 47 52 % Suppliers 89.6 84.8 % purchases 2.2 3.9 questionnaire 0 - 10 7.5 7.7 questionnaire 0 - 10 8.1 8.0 % votes in favour of the management report in relation to the shareholders attending and represented at AGM² 99.9 99.0 questionnaire 0 - 10 6.3 6.4 €M 0 1.7 * Risk level Medium Low Level BBB -3 0 - 100 23 56 Level Broze Silver <td< td=""><td>Unit FY20 FY21 H1-22 t Co2 eq./ HHT 3.1 2.4 kwh/hours 3.5 3.5 % workforce 65 70 70 % electric, hybrid, hydrogen 72 79 80 number 0 0 0 1-4 2.8 -3 </td><td>Unit FY20 FY21 H1-22 1 Co2 eq./ HHT 3.1 2.4 kwh/hours 3.5 3.5 % workforce 65 70 70 % electric, hybrid, hydrogen 72 79 80 number 0 0 0 number 0 0 0 number 0 0 0 1 - 4 2.8 -³ - No. accidents with lost time per million hours worked 18.0 17.3 15,9 • % workforce 47 52 - <td< td=""></td<></td></td<>	Unit FY20 FY21 H1-22 t Co2 eq./ HHT 3.1 2.4 kwh/hours 3.5 3.5 % workforce 65 70 70 % electric, hybrid, hydrogen 72 79 80 number 0 0 0 1-4 2.8 -3	Unit FY20 FY21 H1-22 1 Co2 eq./ HHT 3.1 2.4 kwh/hours 3.5 3.5 % workforce 65 70 70 % electric, hybrid, hydrogen 72 79 80 number 0 0 0 number 0 0 0 number 0 0 0 1 - 4 2.8 -³ - No. accidents with lost time per million hours worked 18.0 17.3 15,9 • % workforce 47 52 - <td< td=""></td<>



⁽²⁾ Annual General Meeting of Shareholders

d | Alternative Performance Measures (APMs)



In addition to the financial information prepared in accordance with generally accepted accounting standards (IFRS), the CAF Group operates specific Alternative Performance Measures (APM) in the management of their business on a recurring and consistent basis, which encompass the notions of result, balance sheet and cash flow, in the belief that they are useful in explaining the evolution of the Company's business.

The breakdown of all APMs used in this document, as well as their definition and, where applicable, reconciliation with the financial statements, can be found in the **Consolidated Management Report** forming part of the Report for the First Half of 2022 available on CNMV's website (Spanish Security and Exchange Commission) (www.cnmv.es) and on the company's website (www.caf.net), in section 10 - Alternative Performance Measures.

CONSTRUCCIONES Y AUXILIAR DE FERROCARRILLES,

AND

SUBSIDIARIES COMPOSING THE CAF GROUP (CONSOLIDATED)



2022 FIRST HALF-YEAR REPORT

JULY 2022





WELL PREPARED AND WITH INSIGHT... THAT'S THE
WAY WE LOOK AT GLOBAL TRANSPORT.
THAT'S HOW WE DESIGN, DEVELOP, MANUFACTURE,
INSTALL AND INTEGRATE ALL THE PARTS REQUIRED
FOR AN INTERCONNECTED TRANSPORT SYSTEM.
WE DO THINGS YOUR WAY, TAILORING EVERYTHING
TO YOUR SPECIFIC REQUIREMENTS AND
PREFERENCES, AND THE SOLUTIONS ARE DESIGNED
TO BE SUSTAINABLE, SAFE AND CONVENIENT FOR
THE PEOPLE AND CITIES OF THE FUTURE, ALL
AROUND THE WORLD.